

January 14, 2015

Dear Family/Resident,

Attached to this letter, please find the quarterly resident trust ledgers indicating the balance of your account as of the quarter ending December 31, 2014.

Please sign the additional copy of the ledger and return it to Arbor Nursing Center in the enclosed, self-addressed envelope. If you have any questions, please contact me at (209) 333-1222, ext. 4831.

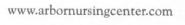
Sincerely,

Krystal D Pulliam

Krystal D Pulliam Business Office Assistant

Enclosure

900 North Church Street, Lodi, CA 95240 Phone: (209) 333-1222 Fax: (209) 333-0541



Chairman's Award 2012

