



WE ARE FAMILY
SERVING FAMILIES.



ARBOR
NURSING CENTER

January 14, 2015

Dear Family/Resident,

Attached to this letter, please find the quarterly resident trust ledgers indicating the balance of your account as of the quarter ending December 31, 2014.

Please sign the additional copy of the ledger and return it to Arbor Nursing Center in the enclosed, self-addressed envelope. If you have any questions, please contact me at (209) 333-1222, ext. 4831.

Sincerely,

Krystal D Pulliam

Krystal D Pulliam
Business Office Assistant

Enclosure

900 North Church Street, Lodi, CA 95240
Phone: (209) 333-1222 Fax: (209) 333-0541

www.arbornursingcenter.com

Chairman's Award 2012

